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Requested by: Chair of the Assembly at the

Request of the Anchorage School

District

Prepared by:

Cynthia M. Weed, Bond Counsel

K&L Preston Gates Ellis LLP

For Reading: January 20, 2009

MUNICIPALITY OF ANCHORAGE, ALASKA ORDINANCE No. AO 2009-8

AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED SIXTY-NINE MILLION EIGHT HUNDRED EIGHTY THOUSAND DOLLARS (\$69,880,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF CAPITAL IMPROVEMENTS TO SERVICE HIGH SCHOOL, EAGLE RIVER HIGH SCHOOL AND GIRDWOOD K-8 SCHOOL AT THE ELECTION TO BE HELD IN THE

MUNICIPALITY ON APRIL 7, 2009.

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WHEREAS, the existing Service High School serving the Municipality of Anchorage, Alaska (the "Municipality") is in need of addition and renewal, Eagle River High School is in need of water and sewer line extension and Girdwood K-8 School is in need of design

solutions; and

WHEREAS, the Assembly of the Municipality and School Board have identified the necessity for the addition and renewal of Service High School, water and sewer line

extension at Eagle River High School and design plans for Girdwood K-8 School; and

WHEREAS, in order to provide funds to perform the addition and renewal of Service

High School, water and sewer line extension at Eagle River High School and design plans

for Girdwood K-8 School, as further described in Section 1 of this ordinance (the

"Projects"), it is deemed necessary and advisable that the Municipality issue and sell its

general obligation bonds (the "Bonds"); now, therefore,

THE ANCHORAGE ASSEMBLY ORDAINS:

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Section 1. <u>Purpose</u>. The Assembly hereby determines that the Service High School is in need of addition and renewal, the Eagle River High School is in need of water and sewer line extension and the Girdwood K-8 School is in need of design plans (the "Projects"). The addition and renewal of Service High School currently includes replacing the administration wing with a new auditorium, renewing the existing library, cafeteria and kitchen, upgrading the existing sports field with artificial turf, reconfiguration of interior spaces, sprinkler system installation, seismic, mechanical and electrical system upgrades. hazardous materials abatement, exterior window replacement, insulation upgrades and site circulation and drainage improvements and may be modified to make such additional or alternate additions as deemed appropriate during the course of planning and constructing. The water and sewer line extension at Eagle River High School includes design and construction of water and sewer line extensions and connections. The Girdwood K-8 School project currently includes development and completion of a design solution to meet future student demands on the school and may be modified to make such additional or alternate additions as deemed appropriate during the course of planning and constructing. The cost of all necessary planning, acquisition of property for, site preparation, construction, installing and equipping of the Projects, architectural, engineering, design, and other consulting services, inspection and testing, administrative and relocation expenses, costs of issuance of the Bonds (hereinafter defined) and other costs incurred in connection with the Projects shall be deemed to be costs of the approved Projects. The Projects may be completed with all necessary furniture, library books, equipment and appurtenances.

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If the School District shall determine that it has become impractical to accomplish any portion of the Projects by reason of changed conditions or needs, incompatible development or costs substantially in excess of those estimated, the District shall not be required to accomplish such portions and shall apply Bond proceeds as set forth in this section.

If the Projects have been completed in whole or in part, or its completion duly provided for, or its completion found to be impractical, the School District may apply Bond proceeds or any portion thereof to other School District capital improvements as the School Board in its discretion shall determine and, if otherwise, then solely to payment of principal or interest on the Bonds, as provided in the Home Rule Charter. In the event that the proceeds of sale of the Bonds, plus any other monies of the School District legally available, are insufficient to accomplish the Projects, the School District shall use the available funds for paying the cost of those portions of the Projects for which the Bonds were approved deemed by the School Board most necessary and in the best interest of the School District. No Bond proceeds shall be used for any purpose other than a capital improvement.

For the purpose of providing funds for the undertaking of the Projects, which is hereby found to be a public purpose and in the public interest, the Municipality hereby proposes to issue general obligation bonded indebtedness in an amount not to exceed Sixty-Nine Million Eight Hundred Eighty Thousand Dollars (\$69,880,000) (the "Bonds").

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Section 2. Details of Bonds. The Bonds shall be sold in such amounts and at such time or times as deemed necessary and advisable by the Assembly and as permitted by law and shall mature over a period of 20 years of date of issue. The Bonds shall be issued in an aggregate principal amount of not to exceed \$69,880,000. The Bonds shall bear interest to be fixed at the time of sale or sales thereof. The exact form, terms, conditions, contents, security, options of redemption, and such other matters relating to the issuance and sale of said Bonds as are deemed necessary and advisable by the Assembly shall be as hereinafter determined and/or delegated by ordinance and/or resolution of the Assembly.

The full faith and credit of the Municipality is pledged for the payment of the principal of and interest on the Bonds, and ad valorem taxes upon all taxable property in the Municipality shall be levied without limitation as to rate or amount to pay the principal and interest on the Bonds when due.

<u>Section 3</u>. <u>Ballot Proposition</u>. The Assembly hereby submits to the qualified electors of the Municipality the proposition of whether or not the Municipality should issue the Bonds for the purpose of financing the costs of the Project at the regular municipal election to be held on April 7, 2009.

The Clerk shall prepare the ballot proposition to be submitted to the voters as provided by this ordinance and the Municipal Code and shall perform all necessary steps in accordance with law to place this proposition before the voters at the regular election. The proposition must receive a majority vote of those in the Municipality voting on the question to be approved. The proposition shall be substantially in the following form:

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PROPOSITION NO. _____

SCHOOLS ADDITION, RENEWAL AND DESIGN BONDS

Shall Anchorage borrow up to \$69,880,000 through the issuance of general obligation bonds to pay for addition and renewal of Service High School, extension of water and sewer line at Eagle River High School and design plans for Girdwood K-8 School within Anchorage, as provided in Ordinance No. AO 2009-8? The Service High School and Girdwood K-8 School projects may qualify for 60% state debt reimbursement and the Eagle River High School project may qualify for 70% state debt reimbursement (subject to annual Legislative appropriation as described below).

The general obligation bond proceeds will be used to pay costs of demolition, planning, designing, site preparation, constructing, renovating, installing and equipping educational improvement projects, but not limited to the projects described above.

The Service High School and Girdwood K-8 School projects may qualify for 60% state debt reimbursement and the Eagle River High School project may qualify for 70% state debt reimbursement. If the State chooses to make full reimbursement, the annual increase in taxes would be \$7.27 to retire the proposed bonds (based on \$100,000 of 2009 real and personal property value). reimbursement is subject to annual Legislative appropriation.

Without State reimbursement for debt service, voter approval of this bond proposition authorizes for each \$100,000 of assessed real and personal property value (based on the estimated 2009 assessed valuation) an annual increase in taxes of approximately \$18.34 to retire the proposed bonds.

The debt will be paid from real and personal property taxes levied and collected areawide in Anchorage. Anchorage will also pledge its full faith and credit for payment of the debt.

(No. AO 2009-8)

Section 4. Submission of Question to Voters. The proposition, both for paper ballots and machine ballots, shall be printed on a ballot which may set forth other general

1	obligation bond propositions, and the following words shall be added as appropriate and						
2	next to a square provided for marking the ballot or voting by a machine:						
3	PROPOSITION NO BONDS, YES						
4	BONDS, NO						
5	Section 5. Effective Dates. Section 2 of this ordinance shall become effective only if						
6	the proposition described in Section 3 is approved by a majority of the qualified voters						
7	voting on the proposition at the regular election held on April 7, 2009. The remaining						
8	sections of this ordinance shall become effective upon passage and approval by the						
9	Assembly.						
10	PASSED AND APPROVED by the Assembly of the Municipality of Anchorage, this						
11	day of, 2009.						
12 13 14	By						
15 16 17 18	ATTEST: Chair of the Assembly						
19 20	Municipal Clerk						

MUNICIPALITY OF ANCHORAGE

ORDINANCE No. AO 2009-8

AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED SIXTY-NINE MILLION EIGHT HUNDRED EIGHTY THOUSAND DOLLARS (\$69,880,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF CAPITAL IMPROVEMENTS TO SERVICE HIGH SCHOOL, EAGLE RIVER HIGH SCHOOL AND GIRDWOOD K-8 SCHOOL AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 7, 2009.

Prepared by

K&L Preston Gates Ellis LLP

MUNICIPALITY OF ANCHORAGE ORDINANCE No. AO 2009-8

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Section 5.	Effective Dates	13

^{*} This Table of Contents and the cover page are for convenience of reference and are not intended to be a part of this ordinance.

MUNICIPALITY OF ANCHORAGE

			No. AM 26-	2009	
				Meeting Date: J	January 20, 2009
From: AN	CHO:	RAGE SCHOOL D	DISTRICT		
Subject:		O 2009-8 O 2009-9		Two Ballot Propo for the Issuance o Obligation Bonds Capital Improven	for Educational
Renewals,	Repla	cements, Renovation	ons and Acquis	itions in the amount	twide Building Sys
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1	Proposition II: \$27,480,000		Estimated Cost
2			
3	Districtwide Building Systems Renewal Projects:		
4	Districtwide Code /Sprinkler Projects		\$ 1,165,000
5	Districtwide Roof Replacement Projects		2,155,000
6	Districtwide Building Renewal Projects		725,000
7	Districtwide Electrical Projects		3,520,000
8	Districtwide Mechanical Projects		3,320,000
9	Districtwide Traffic Safety Projects		6,550,000
10	Districtwide Field Renewal Projects		2,380,000
11	Districtwide Security System Upgrade Projects		1,165,000
12	Districtwide Site Acquisition		6,500,000
13	-		
14		Proposition II Total	<u>\$27,480,000</u>

The approximate annual amount of taxes on \$100,000 of assessed real and personal property value (based on estimated total 2008 assessed valuation) to retire the proposed debt is \$7.21. These projects will not increase annual operating costs.

A brief description of the projects in the two bond proposals is provided beginning on page 4 of this memorandum.

Supporting Information

Beginning in 1993, the Alaska Legislature has approved State reimbursement programs that provided for up to 70 percent reimbursement on voter-approved capital improvement school bonds. Since then, Anchorage School District has received voter approval for approximately \$1.077 billion in construction and renovation bonds. Of this amount, approximately \$811 million has received up to 70 percent State reimbursement through debt reimbursement programs.

Between the last election in April 2008 and the upcoming election in April 2009, approximately \$46 million of bond indebtedness was retired. Over the next five years, the District will be paying off between \$50 million and \$56 million of bonds each year, of which the State will pay approximately 50 percent. Currently, the District has \$778 million of bonds outstanding as of December 12, 2008. Of this amount, the State pays approximately 54.5 percent.

Proposition I of this bond proposal provides project funding for completion of addition and renewal of Service High School, design completion of Girdwood K-8 School, and water and sewer line extension at Eagle River High School.

Proposition II of this bond proposal provides funding for Building System Renewal needs and Site Acquisitions. The Districtwide building system renewal projects includes code/sprinkler, roof replacement, mechanical, electrical, traffic safety, field renewal, and security projects.

Documentation of Need:

 The District operates and maintains the largest physical plant of any public entity in the State, with approximately 7.5 million square feet of facilities. The replacement value of District buildings exceeds \$1.7 billion. The District is responsible for 93 facilities, housing approximately 50,000 students, more students than the total of the next five largest Alaska districts, and over 5,000 staff members. Anchorage educates nearly 40 percent of the total student population of the State. Not only is the inventory large, it is aging. Fifty-nine schools are 20 to 50 years old. Of these schools, 29 have had no significant renewal and 30 have had partial renewals. Of the 13 schools over 50 years old, six have had no significant renewal and seven have had partial renewals.

Building components wear out. Facility systems have limited useful life. Roofs deteriorate and leak; heating, plumbing, and ventilation systems wear out; structural systems age. Various code changes require updating electrical and mechanical systems, access for the physically disabled, hazardous materials removal, fire sprinkler and building code upgrades.

Functional obsolescence is another fact of life for older schools. Over the life of a school, programmatic changes take place that demand updating the facility infrastructure. There is a continual need to update the electrical distribution systems in the schools to accommodate current technology. Current educational delivery methods require physical layouts that are often different and more flexible from those of 30 to 40 years ago. Without renewal, these schools do not provide our students the same educational opportunities, parity of program and facilities across our school system.

Additional capacity to house the constantly shifting student population is the third component of capital requirements. Anchorage is the largest district in the State, and while its overall enrollment has been steady in recent years, the geographic distribution of students continues to shift due to the high mobility of the Anchorage population. To meet short-term capacity needs in the affected schools, the Anchorage School District has over 130 relocatable classrooms available.

Effective operation and maintenance programs are a critical component to extending the life of buildings, sites, systems and equipment, and for maintaining and providing a quality building environment for the instructional programs. The Maintenance Department with a well-trained staff and the utilization of a computerized maintenance management program are effectively accomplishing the preventive and corrective maintenance tasks necessary to maintain and extend the life of District facilities. The Operations Department utilizes a Custodial Guide and ongoing training of staff to maintain the District facilities in a safe, clean and orderly condition.

Capital Request Advisory Committee

The District's Capital Request Advisory Committee (CRAC) met on October 15, 2008 and November 3, 2008 to review options and develop recommendations for a spring 2009 bond. The Committee recommended two bond propositions totaling \$98,625,000. The projects are listed below:

1 2	Renewal Recommendations Service HS Addition and Renewal	Project Cost \$68,000,000
3	Girdwood Design	681,000
4	Districtwide Site Acquisition	<u>6,500,000</u>
5		
6	Total	\$75,181,000
7		
8		
9	Districtwide Building System Renewals	Project Cost
10	Districtwide Code/Sprinkler Project	\$ 700,000
11	Districtwide Roof Replacement Projects	2,020,000
12	Districtwide Building Renewal Projects	901,000
13	Districtwide Electrical Projects	3,867,000
14	Districtwide Mechanical Projects	4,051,000
15	Districtwide Traffic Safety Projects	5,870,000
16	Districtwide Field Renewal Project	2,379,000
17	Districtwide Security System Upgrade Projects	1,156,000
18	Eagle River High School Water & Sewer Extension	2,500,000
19		
20	Total	<u>\$23,444,000</u>
21		
22	Grand Total	\$98,625,000

The School Board carefully reviewed these packages and recommended two bond propositions totaling \$97,360,000.

Discussion of Debt Reimbursement Funding From House Bill 373

House Bill 373 passed by the Legislature in June 2008 provides for 60 percent or 70 percent debt reimbursement on school construction projects that have received local voter approval between October 1, 2006 and November 30, 2010. School projects that add space have been eligible for 60 percent reimbursement, and those projects that do not add space have been eligible for 70 percent reimbursement. The School Renewal/Addition/Design projects should be eligible for 60 percent reimbursement and a majority of the Building System Renewal projects should be eligible for 70 percent reimbursement. Currently, funds for Site Acquisition are not reimbursable under House Bill 373. The District is currently in the process of submitting these projects to the State.

Project Descriptions

SERVICE HIGH SCHOOL ADDITION AND RENEWAL

Anchorage School District established Districtwide High School Educational Specifications in 1998. These set a standard of performance and parity for new and renovated high schools. Site-specific program options are reflected in Supplemental Educational Specifications (SES). Those for Service High School were approved by the School Board in 2000. These educational specifications form the basis for Service High School renewal project's master plan.

Service High School was built in 1971 to deliver educational programs for both junior and senior high school. By the early 1980s the facility was severely over-crowded. Hanshew

Middle School, constructed in 1984, reduced the pressure of over-crowding by housing the junior high school program. Service's high school program then expanded into areas formerly occupied by the junior high school program. Because it was designed for two separate programs, the 1971 layout has been functionally inefficient for one unified high school program. It has also lacked the flexible configuration necessary to meet current and future curriculum needs defined by educational specifications. Consequently, a master plan was developed in 2000 to alter and renew the school facility to respond to those needs.

The 2000 master plan provided a road map of phased renewal construction projects while the school continued to deliver its educational programs. To date, project phases have renewed two core academic classroom wings, the science wing and visual arts area. Remaining to be completed are major elements, including: a 700-seat auditorium, performing arts classrooms, career education classrooms, library/instructional media center, dining and food services, special education area, physical education, and administration area.

Previous Capital Improvement Plans (C.I.P.) divided high schools' renewal projects into construction phases configured to accommodate continued occupancy while offering smaller bond amounts more palatable for voters' approval. These phases were configured to allow the school to fully function even if a bond issue failed and on-going construction was interrupted. The current 2008-2018 C.I.P alters the approach on all high school renewal projects to fully fund design and construction of remaining master plan project phases. Without being confined to phases, master planning is now able to focus on completing remaining work with greater emphasis on efficient construction methods. The proposed plan will substantially reduce the length of time to complete Service High School's renewal projects. This results in considerable cost savings.

At current project conditions, to fully fund the remainder of Service High School's 2002 Master Plan is estimated to cost \$93 million. Clearly, it was necessary to reduce project costs and to revisit the Master Plan. Major reductions result from:

reducing project duration from 5 to 4 years;

 • situating a new 700-seat auditorium in front of the school by replacing the administration wing instead of demolishing and replacing the centrally-located library this significantly reduces disruption of the school's function during construction;

 renewing the existing library, cafeteria and kitchen in their present locations;
incorporating auxiliary gymnasium activities in the existing "Little Gym" located

 northeast of, and unattached to, the main school facility;
eliminating a new track and sports field stadium with bleachers by using the existing sports field, upgraded with artificial turf; and

• minimizing improvements to the west parking lot.

While the Alternate Master Plan incorporates the educational specifications' program components, it does have compromises:

• continuing to locate activities in the unattached "Little Gym" requires a continued higher level of staff commitment to provide supervision; and

 positioning the auditorium in front of the school does not provide direct connections to performing arts (music) classrooms – a situation similar to Chugiak High School's auditorium.

In addition to meeting current and future educational needs, the fully completed Service High School renewal project will extend the facility's useful life and reduce operating and maintenance costs. Energy conservation measures will include replacing existing 2-inch exterior wall insulation with 6-inch insulation, and wood windows with insulated aluminum windows. New digitally-controlled boilers and fans will bring the school in compliance with current indoor air quality (IAQ) codes while improving energy conservation. Where reasonable, sustainable building practices (LEED) will be incorporated in the renewal project. Life safety measures include asbestos-containing materials abatement, seismic upgrades, and automatic fire sprinkler system installation to remaining portions of the school. Site work will upgrade the main entry to the relocated administration area; landscape student entries both at both upper and lower levels; and enclose a new service yard for maintenance and operations.

Approval of requested funding for the Service High School renewal project will allow completion of the Alternate Master Plan.

EAGLE RIVER HIGH SCHOOL WATER & SEWER LINE EXTENSION

In 2003, the District began coordination efforts with the Anchorage Water and Wastewater Utility (AWWU) concerning water and sanitary sewer mainline extensions to serve the new Eagle River High School (ERHS). In March of 2004, the District and AWWU entered into agreements to design and construct the water and sanitary sewer extensions to the school. These agreements also deferred the requirement to construct the water and sanitary sewer lines the full length of the school property until some future date when properties to the south of the school site would seek connection to public water and sanitary sewer services.

The Alaska Mental Health Trust Authority (AMHTA) owns property adjacent to ERHS. They notified AWWU in September 2008 of their plans to develop these properties. To meet their development needs, the water and sanitary sewer mains deferred by the District must be constructed and available to the AMHTA prior to the start of their development in 2010.

This project will consist of the design and construction of approximately 800 feet of water and 2,150 feet of sanitary sewer lines in 2009.

GIRDWOOD K-8 SCHOOL DESIGN

Girdwood Elementary School is the most isolated of district schools. Similar to Alaska's rural schools, it plays a critical role in the community. The school delivers kindergarten through eighth grade educational programs and has nine classrooms (five built in 1981, four added in 1985). It has a multi-purpose room, but lacks a gymnasium – an important venue for both school programs and community activities.

A long term capital improvement plan is important for this school. The Girdwood community is continuing to mature beyond its origin as a seasonal resort by establishing an expanded permanent year-round population base. Major residential developments are planned for the community; some may offer affordable housing units. Such units often include younger families with school-aged children. Currently near capacity, the school will need to accommodate future community growth.

This project will complete design for the school's long term needs and provide a cost basis for a future construction funding request. Previous voter-approved bonds funded development of site-specific educational specifications and a master plan. Approval of

funding for this project will result in completion of a design intended to renew the school and prepare it for future expansion to meet school and community needs.

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DISTRICTWIDE CODE/SPRINKLER PROJECT

Due to the age of the District's facilities, there remains many asbestos-containing building materials including flooring, pipe insulation, wallboards, insulated doors and fireproofing. As this Environmental Protection Agency (EPA) controlled hazardous material deteriorates, is uncovered or restricts construction or maintenance, it must be repaired, encapsulated or removed to protect occupants and workers. Additionally, many issues arise each year related to providing accommodation under ADA regulation and code compliance. This includes performing fire sprinkler installation at Aquarian Charter School, which must be acted upon in a timely manner to assure this building is safe and accessible for students, staff and the general public. Currently, this project is pending municipal bond counsel approval to utilize Bond funding to support charter school capital improvements.

DISTRICTWIDE ROOF REPLACEMENT PROJECTS

These projects include replacement of roofs and roof structures at Creekside Park and Inlet View Elementary Schools.

DISTRICTWIDE BUILDING RENEWAL PROJECTS

Building renewal projects that are a part of this request include bleacher replacement and renewal at South and West High Schools.

DISTRICTWIDE ELECTRICAL PROJECTS

Electrical projects that are part of this request include: fire alarm system replacement, lighting replacement or upgrades, communication systems, and electrical service upgrades. These projects are needed to assure a safe environment for students and staff, and to provide adequate, efficient lighting in areas currently lacking appropriate lighting. These projects will impact the following schools:

Campbell, College Gate, Gladys Wood, Ravenwood, Turnagain, Wonder Park Elementary Schools; West High School; Information Technology and Operations Buildings.

DISTRICTWIDE MECHANICAL PROJECTS

Various heating/boiler systems need to be upgraded or replaced; ventilation controls and equipment need to be updated; various water and waste water systems need to be upgraded. These projects are important in providing basic heat, ventilation, and utility services to the facilities in the District, and will impact the following schools and facilities:

Hanshew Middle School and Steller Secondary School.

DISTRICTWIDE TRAFFIC SAFETY PROJECTS

Projects to upgrade traffic safety for students, staff, and visitors are needed in several schools. These projects will improve the overall pedestrian and vehicular circulation and site safety. Projects at the following schools are included:

Huffman Elementary School and Mears Middle School.

DISTRICTWIDE FIELD RENEWAL PROJECT This will provide installation of an artificial turf field at Bartlett High School. DISTRICTWIDE SECURITY SYSTEM UPGRADE PROJECTS This project will continue the Security System Upgrades to install and/or upgrade security systems and cameras in the following schools: Trailside Elementary School; Goldenview, Mears, Wendler Middle Schools; King Career Center. **DISTRICTWIDE SITE ACQUISITION** With continuing development in the Municipality of Anchorage, it is prudent to identify future school site needs and acquire the sites prior to the need. Also, with the diminishing number of large parcels of land in the Municipality, the District needs to acquire property while it is still available as vacant land. The information that has been provided in this memorandum should assist the Assembly in making decisions regarding placing the recommended bond propositions on the ballot for the April 7, 2009 Municipal Election. Respectfully submitted, Carol Coneau Carol Comeau Superintendent

Municipality of Anchorage MUNICIPAL CLERK'S OFFICE

Agenda Document Control Sheet

AD 2009-8

(SEE	REVERSE SIDE FOR FURTHER INFORMATION)					
سا	SUBJECT OF AGENDA DOCUMENT		DATE PREPARED			
1	AO 2009-8 An Ordinance Providing For The Submissio	n To The	January 14, 2009			
	Qualified Voters Of Anchorage, Alaska, The Question C	Of The	January 14,	, 2009		•
	Issuance Of Not To Exceed Sixty-Nine Million Eight Hundred		In	dicate Docu	ments Atta	ıched
	Eighty Thousand Dollars (\$69,880,000) Of General Obligation		X AC	D □ AR	X AM	☐ AIM
	DEPARTMENT NAME		DIRECTOR'S NAME			
2	Chief Financial Officer		Janet Stokesbary			
_	THE PERSON THE DOCUMENT WAS ACTUALLY PREPARED BY		HIS/HER PHONE NUMBER			
3						
	Kirkpatrick & Lockhart Preston Gates Ellis LLP	1	<u> (907) 742-43</u>	(907) 742-4369		
4	COORDINATED WITH AND REVIEWED BY		TALS	DATE		
	Mayor					
	Heritage Land Bank					50
	Merrill Field Airport					
	Municipal Light & Power					
	Port of Anchorage					
	Solid Waste Services					
	Water & Wastewater Utility					
	Municipal Manager					•
	Cultural & Recreational Services			الماليد	W.	
	Employee Relations			Walter British Control of the Contro	San Marie	
	Finance, Chief Fiscal Officer			N. C.	0,8	
	Fire		Š	7 %	1	
	Health & Human Services			L	. 2	
	Office of Management and Budget			W.	1/2	
	Management Information Services		1	N. Son	2	
	Police			多りろし	- Hillian	V 4
	Planning, Development & Public Works			וונונוניי	Hillian.	
	Development Services					j
	Facility Management					
	Planning					
	Project Management & Engineering		""!			
	Street Maintenance					
	Traffic					· ·
	Public Transportation Department	l				
	Purchasing					
	Municipal Attorney					
	Municipal Clerk					
	Other	_				
	Carol Comeau, Superintendent (akal)	Comea	W	January 14	, 2009	
	Janet Stokesbary, Chief Financial Officer			January 14	, 2009	
5	Special Instructions/Comments					
_	ASSEMBLY HEARING DATE REQUESTED	IPUBLIC HE	ARING DATE REQ	UESTED		

Public Hearing - February 3, 2009

Introduction - January 20, 2009